		2021	2020	Variance
Cash Flow from	n Operating Activities			
Cash Inflow				
	OPEX funds received from BCDA	78,591,320.77	93,266,134.48	- 14,674,813.71
	Collection of Receivables	9,097,474.89	8,435,648.81	661,826.08
	Collection of Miscellaneous income	1,890,045.34	1,710,123.12	179,922.22
	Proceeds from termination of investment	41,177,456.10	20,000,000.00	21,177,456.10
	Total Cash Inflow	130,756,297.10	123,411,906.41	-13,833,065.41
Cash Outflow				
	Payment to Employees and Suppliers	-39,872,531.46	-34,334,630.97	-5,537,900.49
	Investment in time deposit acct	-60,000,000.00	-70,000,000.00	10,000,000.00
	Termination of investment account	-20,020,000.00	0.00	-20,020,000.00
	Reclassification of time deposit acct	- 11,258,957.58	0.00	-11,258,957.58
	Payment of Dividends	- 31,445,937.36	0.00	-31,445,937.36
	Payment of Taxes	-6,608,421.70	-6,660,863.35	52,441.65
	Total Cash Outflow	-169,205,848.10	-110,995,494.32	-58,210,353.78
Net Cash Prov	ided by (used in) Operating Activities	-38,449,551.00	12,416,412.09	-58,157,912.13
		•		
Cash Flow from Cash Inflow	m Investing Activities			
Cash Outflow	Interest received	153,602.57	515,000.34	-361,397.77
	Capital Expenditure projects Acquisition of Land	- 6,895,704.35 -	-	- 6,895,704.35 -
	Total Cash Outflow	- 6,895,704.35	-	- 6,895,704.35
Net Cash Provided by (used in) Investing Activities		- 6,742,101.78	515,000.34	-7,257,102.12
	m Financing Activities			
Cash Inflow	CAPEX funds from BCDA	7,020,987.04	_	7,020,987.04
	CAF LA Idilas IIOIII BCDA	7,020,907.04		7,020,907.04
Net Cash Provided by (used in) Financing Activities		7,020,987.04	-	7,020,987.04
Net Increase in Cash and Cash Equivalents		-38,170,665.74	12,931,412.43	-58,394,027.21
Add: Cash and Cash Equivalents, Beginning		47,676,701.11	19,008,041.23	28,668,659.88
Cash and Cash Equivalents, Ending		9,506,035.37	31,939,453.66	-22,433,418.29

Certified correct:

LENIMA B. JUDAN Finance Manager